Confidential & Privileged

MASTERCARD ASIA/PACIFIC PTE LTD

(Incorporated in Singapore. Registration Number: 199306324E)

ANNUAL REPORT

For the financial year ended 31 December 2019

(Incorporated in Singapore)

ANNUAL REPORT

For the financial year ended 31 December 2019

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DIRECTORS' STATEMENT

For the financial year ended 31 December 2019

The directors present their statement to the member together with the audited financial statements of Mastercard Asia/Pacific Pte Ltd ("the Company") for the financial year ended 31 December 2019.

In the opinion of the directors,

- (a) the financial statements as set out on pages 7 to 55 are drawn up so as to give a true and fair view of the financial position of the Company as at 31 December 2019 and of the financial performance, changes in equity and cash flows of the Company for the financial year then ended;
- (b) the Company is a wholly-owned subsidiary of Mastercard Incorporated, a company incorporated in the United States of America, which prepares consolidated financial statements available for public use, and is therefore exempt from having to prepare one set of consolidated financial statements under Singapore Financial Reporting Standard No. 110, Consolidated Financial Statements; and
- (c) at the date of this statement, there are reasonable grounds to believe that the Company will be able to pay its debts as and when they fall due.

Directors

The directors of the Company in office at the date of this statement are as follows:

Arijit Ranjan Sarker
Naushaza Molu
Ling Hai
Matthew Selkirk Driver
Raghuvir Rai Malhotra (Appointed on 11 June 2020)
Mohammed Shafi Shaik (Alternate Director to Arijit Ranjan Sarker, Naushaza Molu, Ling Hai, Matthew Selkirk Driver and Raghuvir Rai Malhotra)

Arrangements to enable directors to acquire shares and debentures

Neither at the end of nor at any time during the financial year was the Company a party to any arrangement whose object was to enable the directors of the Company to acquire benefits by means of the acquisition of shares in, or debentures of, the Company or any other body corporate, other than as disclosed under "Directors' interests in shares or debentures".

DIRECTORS' STATEMENT

For the financial year ended 31 December 2019

Directors' interests in shares or debentures

According to the register of directors' shareholdings, none of the directors holding office at the end of the financial year had interests in stock options ("options"), restricted stock units ("RSUs") and performance stock units ("PSUs") to subscribe for ordinary shares of its ultimate holding company, Mastercard Incorporated ("MA"), granted pursuant to the Employee Long-Term Incentive Plan ("LTIP") as set out below, except as follows:

	No. of unissued ordinary shares of its ultimate holding company under RSUs			
	At 31 December 2019	At 1 January 2019		
Arijit Ranjan Sarker Mohammed Shafi Shaik	- 3,826	- 4,392		
Ling Hai	· -	· -		
Naushaza Molu	1,478	762		
Matthew Selkirk Driver	3,702	4,799		
	No. of unissued ordinary shares of its ultimate holding company under PSUs			
	At 31 December 2019	At 1 January 2019		
Arijit Ranjan Sarker Ling Hai	5,333 5,531	5,599 6,342		
	No. of issued ordinary shares of its ultimate holding company			
	At 31 December 2019	At 1 January 2019		
Arijit Ranjan Sarker Ling Hai	8,131 18,035	3,743 14,346		
Naushaza Molu	100	100		
Mohammed Shafi Shaik Matthew Selkirk Driver	-	- -		

Directors' contractual benefits

Since the end of the previous financial year, no director has received or become entitled to receive a benefit by reason of a contract made by the Company or a related corporation with the director or with a firm of which he is a member or with a company in which he has a substantial financial interests, except as disclosed in the accompanying financial statements and in this statement, and except that certain directors have received remuneration as a result of their employment with related corporations.

DIRECTORS' STATEMENT

For the financial year ended 31 December 2019

Directors' contractual benefits (continued)

Share options

(a) Long-Term Incentive Plan (the "LTIP")

In May 2006, the ultimate holding company, MA, implemented the Mastercard Incorporated 2006 Long-Term Incentive Plan, which was amended and restated as of 5 June 2012 (the "LTIP"). The LTIP is a shareholder-approved omnibus plan that permits the grant of various types of equity awards to employees.

MA has granted non-qualified options, RSUs and PSUs under the LTIP. The options, which expire ten years from the date of grant, generally vest rateably over four years from the date of grant. The RSUs and PSUs generally vest after three years. MA uses the straight-line method of attribution for expensing equity awards. Compensation expense is recorded net of estimated forfeitures. Estimates are adjusted as appropriate.

For all awards granted prior to March 2017, a participant's unvested awards are forfeited upon termination of employment. For all awards granted on or after 1 March 2017, in the event of termination due to job elimination (as defined by the Company), a participant will retain a pro-rata portion of the unvested awards for services performed through the date of termination. In the event a participant terminates employment due to disability or retirement more than six months (seven months for those granted on or after 1 March 2017) after receiving the award, the participant retains all of their awards without providing additional service to the Company. Retirement eligibility is dependent upon age and years of service. Compensation expense is recognized over the shorter of the vesting periods stated in the LTIP or the date the individual becomes eligible to retire but not less than six months (or seven months for grants awarded on or after 1 March 2017).

Options granted to directors holding office at the end of the financial year are as follows:

Number of unissued ordinary shares of its ultimate holding company

		under options	held by director	
		Aggregate	Aggregate	
	Granted in	granted since	exercised since	Aggregate
	financial	commencement	commencement	outstanding
	year ended	of scheme to	of scheme to	as at
	31 December	31 December	31 December	31 December
	2019	2019	2019	2019
Arijit Ranjan Sarker	7,072	37,560	-	37,560
Ling Hai	7,072	90,716	15,390	75,326
Mohammed Shafi Shaik	2,168	4,736	642	4,094
Matthew Selkirk Driver	3,772	54,660	34,481	20,179

DIRECTORS' STATEMENT

For the financial year ended 31 December 2019

Directors' contractual benefits (continued)

Share options (continued)

(b) Share Options outstanding

The number of unissued ordinary shares of Mastercard Incorporated under option in relation to the LTIP outstanding at the end of the financial year is as follows:

No. of

	unissued ordinary shares at 31 December 2019	Exercise price	Exercise period
2011 Options	2,810	US\$24.04	1 March 2011 to 28 February 2021
2012 Options	4,220	US\$42.04	1 March 2012 to 28 February 2022
2013 Options	8,220	US\$51.83	1 March 2013 to 28 February 2023
2014 Options	13,470	US\$77.72	1 March 2014 to 28 February 2024
2015 Options	10,230	US\$90.13	1 March 2015 to 28 February 2025
2016 Options	26,575	US\$90.10	1 March 2016 to 28 February 2026
2017 Options	29,144	US\$112.31	1 March 2018 to 28 February 2027
2018 Options	22,406	US\$173.49	1 March 2019 to 28 February 2028
2019 Options	20,084	US\$227.25	1 March 2019 to 28 February 2029

^{10,997} options were exercised during the year.

Independent auditor

The independent auditor, PricewaterhouseCoopers LLP, has expressed its willingness to accept re-appointment.

On behalf of the directors

Matthew Selkirk Driver

Matthew Selkirk Driver

Director

Naushaza Molu

Director

26 August 2020

INDEPENDENT AUDITOR'S REPORT TO THE MEMBER OF MASTERCARD ASIA/PACIFIC PTE LTD

Report on the Audit of the Financial Statements

Our Opinion

In our opinion, the accompanying financial statements of Mastercard Asia/Pacific Pte Ltd (the "Company") are properly drawn up in accordance with the provisions of the Companies Act, Chapter 50 ("the Act") and Financial Reporting Standards in Singapore ("FRSs"), so as to give a true and fair view of the financial position of the Company as at 31 December 2019, and of the financial performance, changes in equity and cash flows of the Company for the year ended on that date.

What we have audited

The financial statements of the Company comprise:

- the statement of comprehensive income for the year ended 31 December 2019;
- the balance sheet as at 31 December 2019;
- the statement of changes in equity for the year then ended;
- the statement of cash flows for the year then ended; and
- · the notes to the financial statements, including a summary of significant accounting policies.

Basis for Opinion

We conducted our audit in accordance with Singapore Standards on Auditing ("SSAs"). Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Independence

We are independent of the Company in accordance with the Accounting and Corporate Regulatory Authority Code of Professional Conduct and Ethics for Public Accountants and Accounting Entities ("ACRA Code") together with the ethical requirements that are relevant to our audit of the financial statements in Singapore, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the ACRA Code.

Other Information

Management is responsible for the other information. The other information comprises the Directors' Statement but does not include the financial statements and our auditor's report thereon.

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of Management and Directors for the Financial Statements

Management is responsible for the preparation of financial statements that give a true and fair view in accordance with the provisions of the Act and FRSs, and for devising and maintaining a system of internal accounting controls sufficient to provide a reasonable assurance that assets are safeguarded against loss from unauthorised use or disposition; and transactions are properly authorised and that they are recorded as necessary to permit the preparation of true and fair financial statements and to maintain accountability of assets.

INDEPENDENT AUDITOR'S REPORT TO THE MEMBER OF MASTERCARD ASIA/PACIFIC PTE LTD (continued)

Responsibilities of Management and Directors for the Financial Statements (continued)

In preparing the financial statements, management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

The directors' responsibilities include overseeing the Company's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SSAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with SSAs, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or
 error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is
 sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement
 resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery,
 intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are
 appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of
 the Company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the
 disclosures, and whether the financial statements represent the underlying transactions and events in a
 manner that achieves fair presentation.

We communicate with the directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Report on Other Legal and Regulatory Requirements

In our opinion, the accounting and other records required by the Act to be kept by the Company have been properly kept in accordance with the provisions of the Act.

Priduate handoges LLP

PricewaterhouseCoopers LLP Public Accountants and Chartered Accountants Singapore, 26 August 2020

STATEMENT OF COMPREHENSIVE INCOME

For the financial year ended 31 December 2019

	Notes	2019 US\$	2018 US\$
Revenue	4	3,597,418,561	3,079,219,196
Other gains – net	5	21,555,463	69,975,626
Expenses - Right-of-use assets – Depreciation expenses - Employee compensation - Advertising and marketing - Travel and entertainment - Depreciation - Interest expense on lease liabilities - Other operating expenses	20 6 18 24(a) 7	(5,285,254) (152,282,798) (612,018,327) (12,795,607) (6,932,315) (860,629) (871,140,869)	(132,224,083) (550,511,589) (11,659,930) (5,040,906) - (1,060,366,828)
Total expenses		(1,661,315,799)	(1,759,803,336)
Profit before income tax		1,957,658,225	1,389,391,486
Income tax expense	8(a)	34,284,347	(31,346,365)
Profit after tax		1,991,942,572	1,358,045,121
Other comprehensive income:			
Items that may be reclassified subsequently to profit or loss: Financial assets measured at FVOCI - Reclassification to profit or loss			54,862
Total comprehensive income		1,991,942,572	1,358,099,983

BALANCE SHEET

As at 31 December 2019

	Note	2019	2018
	11010	US\$	US\$
ASSETS			33
Current assets			
Cash and cash equivalents	9	1,121,255,268	747,616,782
Trade receivables	10	400,849,389	334,919,845
Due from intermediate holding company	11	24,020,007	56,475
Due from related companies and subsidiaries	11	102,370,445	62,741,384
Intercompany loans	12	3,000,000	87,384,395
Other receivables	13	316,018,717	264,530,829
Other investments, at FVPL	14	26,125,779	-
		1,993,639,605	1,497,249,710
Non-current assets		1,000,000,000	.,,,.
Investments in subsidiaries	15	270,896,068	264,896,067
Investments in associate	16	3,632,552	204,000,007
Other investments, at FVOCI	17	41,883,829	40,000,000
Property, plant and equipment	18	24,080,066	17,927,719
Deferred income tax assets	19	541,518	442,835
Club memberships		455,401	512,432
Intercompany loans	12	-	797,297,297
Other receivables	13	1,211,544,449	946,231,419
Right-of-use assets	20	37,113,239	-
ragation doc docoto	20	1,590,147,122	2,067,307,769
		1,000,147,122	2,007,007,700
Total assets		3,583,786,727	3,564,557,479
			, , ,
LIABILITIES			
Current liabilities			
Due to intermediate holding company	21	85,475,985	138,185,325
Due to related companies and subsidiaries	21	57,604,033	135,588,283
Tax payables	8(b)	29,223,773	24,547,330
Trade payables	22	1,147,841,490	984,577,923
Other payables	23	290,162,011	260,195,388
Intercompany loans	12	-	184,468,287
Lease liabilities	24	3,967,962	-
		1,614,275,254	1,727,562,536
Non-current liabilities			_
Provision for reinstatement		815,886	21,993
Trade payables	22	375,658,921	272,602,097
Lease liabilities	24	33,659,978	-
		410,134,785	272,624,090
Total liabilities		2,024,410,039	2,000,186,626
NET ASSETS		1,559,376,688	1,564,370,853
			_
Capital and reserves			
Share capital	25	28,852,416	28,852,416
Translation reserve		(417,801)	(151,692)
Equity compensation reserve		18,106,144	13,975,400
Retained profits		1,512,835,929	1,521,694,729
		1,559,376,688	1,564,370,853

STATEMENT OF CHANGES IN EQUITY

For the financial year ended 31 December 2019

	Share <u>capital</u> US\$	Translation reserve US\$	Equity compensation reserve US\$	Fair value reserve US\$	Retained profits US\$	Total <u>equity</u> US\$
2019 Balance at 1 January 2019	28,852,416	(151,692)	13,975,400	-	1,521,694,729	1,564,370,853
Currency translation differences	-	(266,109)				(266,109)
Share-based compensation for the year (Note 6)	-		22,898,557			22,898,557
Reversal upon settlement with intermediate holding company	-	-	(18,767,813)	-	-	(18,767,813)
Dividend distribution to immediate holding company (Note 29)	-	-	-	-	(2,000,801,372)	(2,000,801,372)
Profit for the year	-	-	-	-	1,991,942,572	1,991,942,572
Balance at 31 December 2019	28,852,416	(417,801)	18,106,144	-	1,512,835,929	1,559,376,688
2018 Balance at 1 January 2018	28,852,416	702,677	11,880,722	(54,862)	1,464,528,824	1,505,909,777
Impact of adoption of FRS115		-	-	-	(4,432,716)	(4,432,716)
Adjusted balance at 1 January 2018	28,852,416	702,677	11,880,722	(54,862)	1,460,096,108	1,501,477,061
Currency translation differences	-	(854,369)	-	-	-	(854,369)
Share-based compensation for the year (Note 6)	-	-	12,287,853	-	-	12,287,853
Reversal upon settlement with intermediate holding company	-	-	(10,193,175)	-	-	(10,193,175)
Dividend distribution to immediate holding company (Note 29)					(4.206.446.500)	(4.206.446.500)
Profit for the year	-	-	-	-	1,358,045,121	(1,296,446,500) 1,358,045,121
Profit for the year	-	-	-	-	1,330,043,121	1,000,040,121
Other comprehensive income for the year	-	-	-	54,862	-	54,862
Balance at 31 December 2018	28,852,416	(151,692)	13,975,400	-	1,521,694,729	1,564,370,853

STATEMENT OF CASH FLOWS

For the financial year ended 31 December 2019

	Notes	2019 US\$	2018 US\$
Cash flows from operating activities Profit after tax Adjustments for:		1,991,942,572	1,358,045,121
 Income tax expense Depreciation of property, plant and equipment Depreciation of right-of-use assets 	8(a) 18 20	(34,284,347) 6,932,315 5,285,254	31,346,365 5,040,906
 Gain on disposal of property, plant and equipment Interest income Interest expense 	5 5 24(a)	(83,201) (49,740,075) 860,629	(13,950) (63,413,164)
 Currency translation differences Share-based compensation expense Changes in fair value of equity investments 	6 5	(649,059) 22,898,557 30,264,221	(790,938) 12,287,853
changes in all raids of equity in comments	· ·	1,973,426,866	1,342,502,193
Change in working capital - Other receivables - Trade receivables		(246,655,044) (65,929,544)	(552,990,362) (20,979,787)
 Due from/to intermediate holding company, subsidiaries and related companies Trade payables Other liabilities 		(213,053,996) 266,320,391 30,055,118	78,253,066 208,784,497 (2,071,281)
Cash generated from operations		1,744,163,791	1,053,498,326
Income tax paid Net cash provided by operating activities	8(b)	(31,126,195) 1,713,037,596	(24,744,420) 1,028,753,906
Cash flows from investing activities Loans to related parties Purchase of property, plant and equipment Proceeds from disposal of property, plant and equipment Proceeds from disposal of other investments Addition in investments in subsidiaries	18 15	80,880,320 (12,785,106) 83,201 - (6,000,000)	132,000,000 (10,904,315) 2,183,581 120,939,849 (12,950,012)
Addition in investment in associate Addition in investments (external) Interest received Net cash provided by investing activities	16 14,17	(3,632,552) (58,273,829) 49,740,075 50,012,109	(62,704,499) 63,413,164 231,977,768
Cash flows from financing activities			
Dividend distribution to immediate holding company Loan from related company Interest paid on lease liabilities Principal repayment of lease liabilities	29 24(b) 24(b)	(1,200,000,000) (184,468,287) (860,629) (4,082,303)	(1,296,446,500) 59,768,287 - -
Net cash used in financing activities		(1,389,411,219)	(1,236,678,213)
Net increase in cash and cash equivalents Cash and cash equivalents at beginning of financial year Cash and cash equivalents at end of financial year	9 9	373,638,486 747,616,782 1,121,255,268	24,053,461 723,563,321 747,616,782
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NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2019

These notes form an integral part of and should be read in conjunction with the accompanying financial statements.

1. General information

The Company is incorporated and domiciled in Singapore. The address of its registered office is 3 Fraser Street DUO Tower Level #17-21/28, Singapore 189352. The Company has registered branches in Malaysia and Thailand and a representative office in Vietnam.

The principal activities of the Company are those relating to the payment technology that connects consumers, financial institutions, merchants, and businesses worldwide, enabling them to use electronic forms of payment and investment holding. The Company earns fees from customers in the Asia Pacific, Middle East and Africa ("APMEA") region for providing transaction processing and other payment-related services to customers.

2. Significant accounting policies

2.1 Basis of preparation

The financial statements have been prepared in accordance with Singapore Financial Reporting Standards ("FRS"). The financial statements have been prepared under the historical cost convention, except as disclosed in the accounting policies below.

The preparation of these financial statements in conformity with FRS requires management to exercise its judgement in the process of applying the Company's accounting policies. It also requires the use of certain critical accounting estimates and assumptions. The areas involving a higher degree of judgement or complexity, or areas where estimates and assumptions are significant to the financial statements are disclosed in Note 3.

Interpretations and amendments to published standards effective in 2019

On 1 January 2019, the Company adopted the new or amended FRS and Interpretations to FRS ("INT FRS") that are mandatory for application for the financial year. Changes to the Company's accounting policies have been made as required, in accordance with the transitional provisions in the respective FRS and INT FRS.

The adoption of these new or amended FRS and INT FRS did not result in substantial changes to the Company's accounting policies and had no material effect on the amounts reported for the current or prior financial years.

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2019

2. Significant accounting policies (continued)

2.1 Basis of preparation (continued)

Interpretations and amendments to published standards effective in 2019 (continued)

Adoption of FRS 116 Leases

Prior to the adoption of FRS 116, non-cancellable operating lease payments were not recognised as liabilities in the balance sheet. These payments were recognised as rental expenses over the lease term on a straight-line basis.

The Company's accounting policy on leases after the adoption of FRS 16 is as disclosed in Note 2.14.

There were no onerous contracts as at 1 January 2019.

On initial application of FRS 16, the Company has elected to apply the following practical expedients:

For leases previously classified as operating leases on 1 January 2019, the Company has applied the following transition provisions:

- On a lease-by-lease basis, the Company chose to measure its rightof-use assets at an amount equal to the lease liability, adjusted by the amount of any prepaid or accrued lease payments relating to that lease recognised in the statement of financial position immediately before the date of initial application
- ii) Recognised its lease liabilities by discounting the remaining lease payments as at 1 January 2019 using the incremental borrowing rate for each individual lease or, if applicable, the incremental borrowing rate for each portfolio of leases with reasonably similar characteristic.

The effects of adoption of FRS 16 on the Company's financial statements as at 1 January 2019 are as follows:

Increase US\$

Right-of-use assets 41,661,684 Lease liabilities (41,661,684)

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2019

2. Significant accounting policies (continued)

2.1 Basis of preparation (continued)

Interpretations and amendments to published standards effective in 2019 (continued)

Adoption of FRS 116 Leases (continued)

An explanation of the differences between the operating lease commitments previously disclosed in the Company's financial statements as at 31 December 2018 and the lease liabilities recognised in the balance sheet as at 1 January 2019 are as follows:

US\$

Operating lease commitment disclosed as at 31 December 2018

46,092,581

Less: Discounting effect using weighted average incremental borrowing rate of 2.33%
Lease liabilities recognised as at 1 January 2019

(4,430,897) 41,661,684

2.2 Revenue recognition

The Company's revenue from contracts with customers is recognised when services are performed in an amount that reflects the consideration to which the Company expects to be entitled to in exchange for those services. Revenue recognised from domestic assessments, cross-border volume fees and transaction processing are derived from Mastercard's payment network services. Revenue is generated by charging fees to issuers, acquirers and other stakeholders for providing switching services, as well as by assessing customers based primarily on the dollar volume of activity, or gross dollar volume, on the cards and other devices that carry the Company's logos. Revenue is generally derived from transactional information accumulated by Mastercard's systems or reported by customers. In addition, the Company recognises revenue from other payment-related products and services in the period in which the related transactions occur or services are performed.

The Company classifies its net revenue into the following categories:

<u>Domestic assessments</u> are fees charged to issuers and acquirers based primarily on the dollar volume of activity on cards and other devices that carry the Company's logos where the acquirer country and the issuer country are the same. Revenue from domestic assessments is recorded as revenue in the period it is earned, which is when the related volume is generated on the cards or other devices that carry the Company's logos.

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2019

2. Significant accounting policies (continued)

2.2 Revenue recognition (continued)

<u>Cross-border volume fees</u> are charged to issuers and acquirers based on the dollar volume of activity on cards and other devices that carry the Company's logos where the acquirer country and the issuer country are different. Revenue from cross-border volume is recorded as revenue in the period it is earned, which is when the related volume is generated on the cards or other devices that carry the Company's logos.

<u>Transaction processing</u> revenue is recognised for both domestic and cross-border transactions in the period in which the related transactions occur.

Other revenues consist of value added service offerings that are typically sold with the Company's payment service offerings and are recognised in the period in which the related services are performed or transactions occur. Other revenues include the following:

- Consulting, data analytic and research fees.
- Safety and security services fees are for products and services offered to prevent, detect and respond to fraud and to ensure the safety of transactions made primarily on Mastercard products.
- Other payment-related products and services, including account and transaction enhancement services, rules compliance and publications.

<u>Service fee income</u> is for services rendered to the Company's immediate holding company and related companies. It is calculated based on cost plus a percentage mark-up adjusted for selected items in accordance with the service agreement and recognised as revenue in the same period as the services are rendered.

Rebates and incentives (contra-revenue) are provided to customers that meet certain volume targets and can be in the form of a rebate or other support incentives, which are tied to performance. Rebates and incentives are recorded as a reduction of revenue primarily when volume-based and transaction-based revenues are recognised over the contractual term. In addition, the Company may make incentive payments to a customer directly related to entering into an agreement, which are generally capitalised and amortised over the life of the agreement on a straight-line basis.

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2019

2. Significant accounting policies (continued)

2.3 Group accounting

(a) Subsidiaries

Subsidiaries are all entities (including structured entities) over which the Company has control. The Company controls an entity when the Company is exposed to, or has right to, variable returns from its involvement with the entity and has the ability to affect those returns through its power over the entity. Subsidiaries are fully consolidated from the date on which control is transferred to the Company. They are deconsolidated from the date on which that control ceases.

(b) Associate

Associate is an entity over which the Group has significant influence, but not control, generally accompanied by a shareholding giving rise to voting rights of 20% and above.

These financial statements are separate financial statements of the Company. The Company is exempted from the preparation of consolidated financial statements as the Company is a wholly-owned subsidiary of Mastercard Incorporated, a United States-incorporated company which produces consolidated financial statements available for public use. The significant subsidiaries and associate of the Company are disclosed in Note 15 and Note 16 respectively. The registered office of Mastercard Incorporated is 2000 Purchase Street, Purchase NY 10577-2509, United States of America.

2.4 Property, plant and equipment

Property, plant and equipment are recognised at cost less accumulated depreciation and accumulated impairment losses. Subsequent expenditure relating to property, plant and equipment that has already been recognised is added to the carrying amount of the asset only when it is probable that future economic benefits associated with the item will flow to the Company and the cost of the item can be measured reliably. All other repair and maintenance expenses are recognised in profit or loss when incurred.

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2019

2. Significant accounting policies (continued)

2.4 Property, plant and equipment (continued)

Depreciation is calculated using the straight-line method to allocate depreciable amounts over their estimated useful lives. The estimated useful lives are as follows:

Useful lives

Leasehold improvements Shorter of 5 years or remaining lease period

Motor vehicles5 yearsFurniture and fixtures5 yearsOffice equipment3 - 5 yearsSoftware3 yearsBuilding10 years

The residual values, estimated useful lives and depreciation method of property and equipment are reviewed, and adjusted as appropriate, at each balance sheet date. The effects of any revision are recognised in the profit or loss when the changes arise.

On disposal of an item of property, plant and equipment, the difference between the disposal proceeds and its carrying amount is recognised in profit or losses within "Other gains – net".

2.5 Investments in subsidiaries

Investments in subsidiaries are carried at cost less accumulated impairment losses in the Company's balance sheet. On disposal of investments in subsidiaries, the difference between disposal proceeds and the carrying amounts of the investments are recognised in profit or loss.

2.6 Investments in associate

Investments in associate are carried at cost less accumulated impairment losses in the Company's balance sheet. On disposal of investments in associate, the difference between disposal proceeds and the carrying amounts of the investments are recognised in profit or loss.

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2019

2. Significant accounting policies (continued)

2.7 Impairment of non-financial assets

Property, plant and equipment Right-of-use assets Investments in subsidiaries Investments in associate

Property, plant and equipment, right-of-use assets, investment in subsidiaries and investments in associates are reviewed for impairment whenever there is any indication that these assets may be impaired.

If the recoverable amount (i.e. the higher of the fair value less cost to sell and the value-in-use) of the asset is estimated to be less than its carrying amount, the carrying amount of the asset is reduced to its recoverable amount. The difference between the carrying amount and recoverable amount is recognised as an impairment loss in the profit or loss.

An impairment loss for an asset is reversed if, and only if, there has been a change in the estimates used to determine the asset's recoverable amount since the last impairment loss was recognised. The carrying amount of the asset is increased to its revised recoverable amount, provided that this amount does not exceed the carrying amount that would have been determined (net of accumulated depreciation) had no impairment loss been recognised for the asset in prior years. A reversal of impairment loss for an asset is recognised in the profit or loss.

2.8 Financial assets

(a) Classification and measurement

The Company classifies its financial assets into the following measurement categories:

- Amortised cost;
- Fair value through other comprehensive income (FVOCI); and
- Fair value through profit or loss (FVPL)

The classification depends on the Company's business model for managing the financial assets as well as the contractual terms of the cash flows of the financial assets.

Financial assets with embedded derivatives are considered in their entirety when determining whether their cash flows are solely payment of principal and interest.

The Company reclassifies debt instruments when and only when its business model for managing those assets changes.

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2019

2. Significant accounting policies (continued)

2.8 Financial assets (continued)

(a) Classification and measurement (continued)

At initial recognition

At initial recognition, the Company measures a financial asset at its fair value plus, in the case of a financial asset not at fair value through profit or loss, transaction costs that are directly attributable to the acquisition of the financial assets. Transaction costs of financial assets carried at fair value through profit or loss are expensed in profit or loss.

At subsequent measurement

Debt instruments

Debt instruments of the Company mainly comprise of cash and cash equivalents, trade receivables, other receivables, intercompany loans, due from intermediate holding company, due from related companies and subsidiaries.

There are three prescribed subsequent measurement categories, depending on the Institute's business model in managing the assets and the cash flow characteristic of the assets.

Debt instruments that are held for collection of contractual cash flows where those cash flows represent solely payments of principal and interest are measured at amortised cost. A gain or loss on a debt instrument that is subsequently measured at amortised cost is recognised in profit or loss when the asset is derecognised or impaired. Interest income from these financial assets is included in "Other gains – net" using the effective interest rate method.

2. Equity investments

The Company subsequently measures all its equity investments at their fair values. Equity instruments are classified as FVPL with movements in their fair values recognised in profit or loss in the period in which the changes arise and presented in "Other gains - net", except for those equity securities which are not held for trading.

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2019

2. Significant accounting policies (continued)

2.8 Financial assets (continued)

(a) Classification and measurement (continued)

2. Equity instruments (continued)

The Company has elected to recognise the changes in fair value of equity investments not held for trading in other comprehensive income as these are strategic investments and the Company considered this to be more relevant. Movement in fair values of investments classified as FVOCI are presented as "fair value gain and losses" in Other Comprehensive Income. Dividends from equity investments are recognised in profit or loss as "dividend income".

(b) Impairment

The Company assesses on forward looking basis the expected credit losses associated with its debt instruments carried at amortised cost.

For trade receivables, the Company applied the simplified approach permitted by the FRS 109, which requires expected lifetime losses to be recognised from initial recognition of the receivables.

For cash and cash equivalents, other receivables, intercompany loans, due from intermediate holding company and due from related companies, the general 3 stage approach is applied. Credit loss allowance is based on 12-month expected credit loss if there is no significant increase in credit risk since initial recognition of the assets. If there is a significant increase in credit risk since initial recognition, lifetime expected credit loss will be calculated and recognised.

(c) Recognition and derecognition

Regular way purchases and sales of financial assets are recognised on trade date – the date on which the Company commits to purchase or sell the asset.

Financial assets are derecognised when the rights to receive cash flows from the financial assets have expired or have been transferred and the Company has transferred substantially all risks and rewards of ownership.

On disposal of a debt instrument, the difference between the carrying amount and the sale proceeds is recognised in profit or loss. Any amount previously recognised in other comprehensive income relating to that asset is reclassified to profit or loss.

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2019

2. Significant accounting policies (continued)

2.8 Financial assets (continued)

(c) Recognition and derecognition (continued)

On disposal of an equity investment, the differences between the carrying amount and sales proceed is recognised in profit or loss if there was no election made to recognise fair value changes in other comprehensive income. If there was an election made, any difference between the carrying amount and the sale proceed amount would be recognised in other comprehensive income and transferred to retained profits along with the amount previously recognised in other comprehensive income relating to that asset.

2.9 Fair value estimation of financial assets and financial liabilities

The fair values of current financial assets and financial liabilities carried at amortised cost approximate their fair values.

The fair values of non-current financial assets and financial liabilities carried at amortised cost are estimated by discounting the future contractual cash flows at the current market interest rate that is available to the Company for similar financial instruments.

2.10 Income taxes

Current income tax for current and prior periods is recognised at the amount expected to be paid to or recovered from the tax authorities, using the tax rates and tax laws that have been enacted or substantively enacted by the balance sheet date. Management periodically evaluates positions taken in tax returns with respect to situations in which applicable tax regulation is subject to interpretation. It establishes provisions, where appropriate, on the basis of amounts expected to be paid to the tax authorities.

Deferred income tax is recognised for all temporary differences except when the deferred income tax arises from the initial recognition of an asset or liability that affects neither accounting nor taxable profit or loss at the time of the transaction.

Deferred income tax asset is recognised to the extent that it is probable that future taxable profit will be available against which the deductible temporary differences and tax losses can be utilised.

Deferred income tax is measured:

- (i) at the tax rates that are expected to apply when the related deferred income tax asset is realised or the deferred income tax liability is settled, based on tax rates and tax laws that have been enacted or substantively enacted by the balance sheet date; and
- (ii) based on the tax consequence that would follow from the manner in which the Company expects, at the balance sheet date, to recover or settle the carrying amounts of its assets and liabilities.

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2019

2. Significant accounting policies (continued)

2.10 Income taxes (continued)

Current and deferred income taxes are recognised as income or expenses in profit or loss, except to the extent that the tax arises from a transaction which is recognised directly in equity.

2.11 Provisions for other liabilities and charges

Provisions for other liabilities and charges are recognised when the Company has a present legal or constructive obligation as a result of past events, it is more likely than not that an outflow of resources will be required to settle the obligation and the amount has been reliably estimated.

The Company recognises the estimated costs of dismantlement, removal or restoration of items of property, plant and equipment arising from the acquisition or use of assets. This provision is estimated based on the best estimate of the expenditure required to settle the obligation, taking into consideration time value.

Reinstatement

Provision for reinstatement is recognised in accordance with the applicable contractual requirements to reinstate leasehold building back to its original condition upon expiry of the lease.

2.12 Employee compensation

Employee benefits are recognised as an expense, unless the cost qualifies to be capitalised as an asset.

(a) Defined contribution plans

Defined contribution plans are post-employment benefit plans under which the Company pays fixed contributions into separate entities such as the Central Provident Fund on a mandatory, contractual or voluntary basis. The Company has no further payment obligations once the contributions have been paid.

(b) Employee leave entitlement

Employee entitlements to annual leave are recognised when they accrue to employees. A provision is made for the estimated liability for annual leave as a result of services rendered by employees up to the balance sheet date.

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2019

2. Significant accounting policies (continued)

2.12 Employee compensation (continued)

(c) Equity-settled share-based compensation

The Company's ultimate holding company operates an equity-based share-based compensation plan and grants various types of equity awards to the Company's employees. The fair value of the employee services received in exchange for the grant of equity awards is recognised as an expense in the profit or loss with a corresponding increase in equity compensation reserve over the vesting period. The total amount to be recognised over the vesting period is determined by reference to the fair value of equity awards granted on the date of the grant. Non-market vesting conditions are included in the estimation of the number of shares under equity awards that are expected to become exercisable on the vesting date.

At each balance sheet date, the Company revises its estimates of the number of shares under equity awards that are expected to become exercisable on the vesting date and recognises the impact of the revision of the estimates in the profit or loss with a corresponding adjustment to the equity compensation reserve over the remaining vesting period.

2.13 Currency translation

(a) Transactions and balances

The financial statements are presented in United States Dollars ("US\$" or "USD"), which is the functional currency of the Company.

Transactions in a currency other than the US\$ ("foreign currency") are translated into the functional currency using the exchange rates prevailing at the dates of the transactions. Currency translation differences from the settlement of such transactions and from the translation of monetary assets and liabilities denominated in foreign currencies at the closing rates at the balance sheet date are recognised in profit or loss. Non-monetary items measured at fair values in foreign currencies are translated using the exchange rates at the date when the fair values are determined.

(b) Translation of the Company's overseas branches' and representative office's financial statements

The results and financial position of all the Company's overseas branches and representative office (none of which has the currency of a hyperinflationary economy) that have a functional currency different from the presentation currency are translated into the presentation currency as follows:

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2019

2. Significant accounting policies (continued)

2.13 Currency translation (continued)

- (b) Translation of the Company's overseas branches' and representative office's financial statements (continued)
 - (i) assets and liabilities are translated at the closing exchange rates at the date of the balance sheet;
 - (ii) income and expenses are translated at average exchange rates (unless the average is not a reasonable approximation of the cumulative effect of the rates prevailing on the transaction dates, in which case, income and expenses are translated using the exchange rates at the dates of the transactions); and
 - (iii) all resulting currency translation differences are recognised in other comprehensive income and accumulated in the currency translation reserve.

2.14 Leases

(a) The accounting policy for leases before 1 January 2019 is as follows:

The Company leases office space under operating leases from non-related parties.

Leases where substantially all risks and rewards incidental to ownership are retained by the lessors are classified as operating leases. Payments made under operating leases (net of any incentives received from the lessors) are recognised in profit or loss on a straight-line basis over the period of the lease.

(b) The accounting policy for leases from 1 January 2019 is as follows:

At the inception of the contract, the Company assesses if the contract contains a lease. A contract contains a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration. Reassessment is only required when the terms and conditions of the contract are changed.

Right-of-use assets

The Company recognised a right-of-use asset and lease liability at the date which the underlying asset is available for use. Right-of-use assets are measured at cost which comprises the initial measurement of lease liabilities adjusted for any lease payments made at or before the commencement date and lease incentive received. Any initial direct costs that would not have been incurred if the lease had not been obtained are added to the carrying amount of the right-of-use assets.

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2019

2. Significant accounting policies (continued)

2.14 Leases (continued)

- (b) The accounting policy for leases from 1 January 2019 is as follows: (continued)
 - Right-of-use assets (continued)

Right-of-use assets are subsequently depreciated using the straightline method from the commencement date to the earlier of the end of the useful life of the right-of-use asset or the end of the lease term.

Lease liabilities

The lease liability is initially measured at the present value of the lease payments discounted using the implicit rate in the lease, if the rate can be readily determined. If that rate cannot be readily determined, the Company shall use its incremental borrowing rate.

Lease payments include the following:

- Fixed payments (including in-substance fixed payments), less any lease incentives receivables;
- Variable lease payments that are based on an index or rate, initially measured using the index or rate as at the commencement date;
- Amounts expected to be payable under residual value guarantees;
- The exercise price of a purchase option if is reasonably certain to exercise the option; and
- Payment of penalties for terminating the lease, if the lease term reflects the Company exercising that option.

For contracts that contain both lease and non-lease components, the Company allocates the consideration to each lease component on the basis of the relative stand-alone price of the lease and non-lease component.

Lease liabilities are measured at amortised cost using the effective interest method. Lease liabilities shall be remeasured when:

- There is a change in future lease payments arising from changes in an index or rate;
- There is a change in the Company's assessment of whether it will exercise an extension option; or
- There is modification in the scope or the consideration of the lease that was not part of the original term.

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2019

2. Significant accounting policies (continued)

2.14 Leases (continued)

(b) The accounting policy for leases from 1 January 2019 is as follows: (continued)

Lease liabilities are remeasured with a corresponding adjustment to the right-of-use asset or recorded in profit or loss if the carrying amount of the right-of-use asset has been reduced to zero.

Short-term and low value leases

The Company has elected not to recognise right-of-use assets and lease liabilities for short-term leases that have lease terms of 12 months or less and leases of low value leases. Lease payments relating to these leases are expensed to profit or loss on a straight-line basis over the lease term.

2.15 Cash and cash equivalents

For the purpose of presentation in the statement of cash flows, cash and cash equivalents include cash on hand and deposits with financial institutions which are subject to an insignificant risk of change in value.

2.16 Share capital

Ordinary shares are classified as equity. Incremental costs directly attributable to the issuance of new ordinary shares are deducted against the share capital account.

2.17 Dividends to Company's shareholder

Dividends to the Company's shareholders are recognised when the dividends are approved for payment.

2.18 Comparative figures

Certain comparative figures have been reclassified to conform with the current year's presentation. The reclassifications have no material impact to the Company.

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2019

3. Critical accounting estimates, assumptions and judgements

Estimates, assumptions and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances. The resulting accounting estimates will, by definition, seldom equal the related actual results. There are no estimates or assumptions that would have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year.

(a) Rebates and incentives

The Company has business agreements with certain customers that provide for fee rebates when the customers meet certain volume hurdles as well as other support incentives such as marketing, which are tied to performance. Rebates and incentives are recorded as a reduction of revenue in the same period as the revenue is earned or performance has occurred. Rebates and incentives are calculated on a monthly basis based upon estimated performance and the terms of the related business agreements. In addition, the Company may incur costs directly related to the acquisition of the contract, which are deferred and amortised over the life of the contract.

In addition, certain incentives are prepaid and amortised over the life of the agreement or based on the terms of the related agreements. In the event of customer or merchant business failure, these prepayment and incentives may not have future economic benefits for the business. Impairment analysis is performed quarterly or whenever events or changes in circumstances indicate that their carrying amount may not be recoverable.

(b) Income taxes

The Company is subject to income taxes in numerous jurisdictions. In determining the income tax liabilities, management is required to estimate the amount of capital allowances and the deductibility of certain expenses at each tax jurisdiction. There are many transactions and calculations for which the ultimate tax determination is uncertain during the ordinary course of business. The Company recognises liabilities for anticipated tax issues based on estimates of whether additional taxes will be due. Where the final tax outcome of these matters is different from the amounts that were initial recorded, such differences will impact the income tax and deferred income tax provisions in the period in which such determination is made.

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2019

4. Revenue

	2019 US\$	2018 US\$
Fees for services rendered to: - Immediate holding company	13,621,192	5,602,278
- Related companies	55,719,115	39,512,593
	69,340,307	45,114,871
Revenue from customers - Domestic assessment fees - Cross-border volume fees - Transaction processing fees - Rebates and incentives	971,048,443 1,712,541,230 2,358,675,050 (1,514,186,469)	925,697,983 1,476,732,948 1,919,768,780 (1,288,095,386)
	3,528,078,254	3,034,104,325
	3,597,418,561	3,079,219,196

All the revenue are recognised at a point in time, except for rebates and incentives.

5. Other gains - net

	2019 US\$	2018 US\$
Gain on disposal of property, plant and equipment Interest income from intercompany loans Fair value losses on equity investments Interest income from cash and cash equivalents Other	83,201 38,787,259 (30,264,221) 10,952,816 1,996,408 21,555,463	13,950 44,178,530 - 19,234,634 6,548,512 69,975,626
•	21,555,465	09,975,020

6. Employee compensation

	2019 US\$	2018 US\$
Wages and salaries	72,177,762	65,002,936
Employer's contribution to defined contribution		
plans including Central Provident Fund	5,311,498	4,609,263
Share-based compensation expense	22,898,557	12,287,853
Bonus and other variable incentives	25,239,181	25,639,400
Relocation and allowances	9,274,153	9,294,176
Insurance	3,071,165	3,589,004
Other benefits	14,310,482	11,801,451
	152,282,798	132,224,083

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2019

6. Employee compensation (continued)

Key management personnel compensation is disclosed in Note 30.

Long Term Incentive Plan (the "LTIP")

In May 2006, the ultimate holding company, Mastercard Incorporated ("MA"), implemented the Mastercard Incorporated 2006 Long-Term Incentive Plan, which was amended and restated as of 5 June 2012 (the "LTIP"). The LTIP is a shareholder-approved omnibus plan that permits the grant of various types of equity awards to employees.

The Company has granted non-qualified stock options ("Options"), restricted stock units ("RSUs") and performance stock units ("PSUs") under the LTIP. The options, which expire ten years from the date of grant, generally vest rateably over four years from the date of grant. The RSUs and PSUs generally vest after three years. The Company uses the straight-line method of attribution for expensing equity awards. Compensation expense is recorded net of estimated forfeitures. Estimates are adjusted as appropriate.

For all awards granted prior to March 2017, a participant's unvested awards are forfeited upon termination of employment. For all awards granted on or after 1 March 2017, in the event of termination due to job elimination (as defined by the Company), a participant will retain a pro-rata portion of the unvested awards for services performed through the date of termination. In the event a participant terminates employment due to disability or retirement more than six months (seven months for those granted on or after 1 March 2017) after receiving the award, the participant retains all of their awards without providing additional service to the Company. Retirement eligibility is dependent upon age and years of service. Compensation expense is recognized over the shorter of the vesting periods stated in the LTIP or the date the individual becomes eligible to retire but not less than six months (or seven months for grants awarded on or after 1 March 2017).

The summary of RSUs, PSUs and options as of 31 December 2019 and changes during the year are presented below:

_	Restricted	Stock Units	Performance	e Stock Units	Opti	ons
	No. of		No. of		No. of	Weighted
	Shares	Weighted	Shares	Weighted	Shares	Average
	as at year	Average	as at year	Average	as at year	Exercise
_	end	Share Price	end	Grant Price	end	Price
		US\$		US\$		US\$
2019						
Outstanding at the beginning						
of year	130,399		4,182		296,026	
Granted during the year	38,234	222.0	5,062	229.9	41,624	227.3
Exercised/vested during the						
year	(64,030)	90.9	(10,086)	91.7	(38,035)	75.3
Cancelled/forfeited during the year	(7,194)	151.7	-		-	
Shares Transferred in	22,816	151.7	14,206	127.2	-	
Shares Transferred out	(5,284)	144.0	-		(5,845)	97.1
Shares Changes due to						
Performance		_	4,655	126.3		
Outstanding at the end of year	114,941	_	18,019	·	293,770	
-				•		

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2019

6. Employee compensation (continued)

Long Term Incentive Plan (the "LTIP") (continued)

2018					
Outstanding at the beginning					
of year	156,826		4,182	311,432	
Granted during the year	38,534	168.5	-	- 22,616	173.5
Exercised/vested during the					
year	(45,210)	177.3	-	- (26,139)	91.1
Cancelled/forfeited during the year	(19,751)	177.3	=	- (11,883)	128.7
Outstanding at the end of year	130,399		4,182	296,026	

Restricted Stock Units

The fair value of each RSU is the closing stock price on the New York Stock Exchange of MA Class A common stock on the date of grant. The weighted average grant-date fair value granted during the year ended 31 December 2019 was US\$222 (2018: US\$168.5).

Performance Stock Units

Performance measures used to determine the actual number of shares that vest after three years include net revenue growth, EPS growth, and relative total shareholder return ("TSR"). Relative TSR is considered a market condition, while net revenue and EPS growth are considered performance conditions. The Monte Carlo simulation valuation model is used to determine the grant-date fair value. The PSUs contain performance conditions based on MA's performance against an annually predetermined return on equity goal, with an average return on equity per year over the three-year period commencing on January 1 of the grant year.

The initial fair value of each PSU is the closing price on the New York Stock Exchange of MA's Class A common stock on the date of issuance. Given that the performance conditions are subjective and not fixed on the date of issuance, these PSUs will be remeasured at the end of each reporting period, at fair value, until the time the performance conditions are fixed and the ultimate number of shares to be issued is determined. The weighted average grant-date fair value of outstanding shares as at 31 December 2019 was US\$175.6. Compensation expenses for PSUs are recognised over the requisite service period if it is probable that the performance target will be achieved and subsequently adjusted if the probability assessment changes.

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2019

6. Employee compensation (continued)

Long Term Incentive Plan (the "LTIP") (continued)

Stock Options (continued)

The fair value of each stock option is estimated on the date of grant using a Black-Scholes option pricing model with the following assumptions were used arriving at the fair value of stock options granted during the year:

	31 December 31 December	
	2019	2018
Risk-free rate of return	2.6%	2.7%
Expected term (in years)	6.00	6.00
Expected volatility	19.6%	19.7%
Expected dividend yield	0.6%	0.6%

The risk-free rate of return was based on the U.S. Treasury yield curve in effect on the date of grant. In 2019 and 2018, the expected term and the expected volatility were based on historical Mastercard information. The expected dividend yields were based on MA's expected annual dividend rate on the date of grant.

The weighted average grant-date fair value per option of MA granted in the year ended 31 December 2019 was US\$53.09 (2018: US\$40.90).

7. Other operating expenses

The following items have been included in other operating expenses:

	2019	2018
	US\$	US\$
	·	•
Royalty fees to intermediate holding company	357,617,646	613,949,541
Service fee expenses	224,143,909	201,690,623
Data processing fees	215,008,598	182,153,479
Cardholders' expenses	15,699,354	11,950,279
Professional fees expense	24,495,054	18,130,721
Rental expense	863,046	6,824,759
Net foreign exchange losses	4,291,562	5,805,925
Telecommunications	1,056,250	1,360,119
Hologram expenses	3,448,861	3,426,520
Administrative expenses	1,108,608	2,102,624
Other	23,407,981	12,972,238
	871,140,869	1,060,366,828

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2019

8. Income taxes

(a)	Income tax expense	2019 US\$	2018 US\$
	Tax expense/(credit) attributable to profit is made up of:	U 3 \$	03\$
	Current income tax		
	- Singapore	24,147,341	17,497,739
	- Foreign	1,683,152	200,905
	Foreign withholding tax	12,482,617	15,482,313
	Deferred income tax (Note 19)	(91,309)	42,207
	·	38,221,801	33,223,164
	Under/(Over) provision in preceding financial years	•	
	- Current income tax	1,216,271	810,620
	- Foreign withholding tax	(73,722,419)	(2,687,419)
	_	(34,284,347)	31,346,365

In 2011, the Company received an incentive grant from the Singapore Ministry of Finance, at the recommendation of the Singapore Economic Development Board. The incentive had provided the Company with, among other benefits, a reduced income tax rate on excess taxable income of a fixed base amount commencing 1 July 2011.

The tax expense on profit differs from the amount that would arise using the Singapore standard rate of income tax as follows:

	2019 US\$	2018 US\$
Profit before tax	1,957,658,225	1,389,391,486
Tax calculated at a tax rate of 17% (2018:17%) Effects of: - Profits being taxed at a concessionary	332,801,898	236,196,553
rate	(308,008,712)	(217,768,639)
- Expenses not deductible for tax purposes	902,791	264,158
- Non-taxable income	(1,260,126)	(696,252)
- Other	(379,819)	(455,874)
- Under provision in respect of prior years	1,216,271	810,620
Tax charge	25,272,303	18,350,566

The Company's tax liabilities have been computed based on the corporate tax rate and tax laws prevailing at balance sheet date.

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2019

8. Income taxes (continued)

(b)	Movements in current income tax liabilities		
()		2019	2018
		US\$	US\$
	Beginning of financial year	24,547,330	18,210,947
	Currency translation differences	(100,542)	(223,355)
	Income tax paid	(31,126,195)	(24,744,420)
	Tax payable on profit for the current		
	financial year	38,313,110	33,180,957
	Under/(Over) provision in preceding		
	financial year		
	- Current income tax	1,216,271	810,620
	- Foreign withholding tax	(3,626,201)	(2,687,419)
	End of financial year	29,223,773	24,547,330

9. Cash and cash equivalents

	2019 US\$	2018 US\$
Cash at bank and on hand	141,171,312	116,793,247
Short-term bank deposits	980,083,956	630,823,535
	1,121,255,268	747,616,782

The carrying value of cash and cash equivalents approximates its fair value.

10. Trade receivables

Trade receivables comprise domestic assessment fees, cross-border volume fees and transaction processing fees receivable from customers.

The carrying value of trade receivables approximates their fair value.

11. Due from intermediate holding company, related companies and subsidiaries

	2019 US\$	2018 US\$
Due from intermediate holding company	24,020,007	56,475
Due from related companies and subsidiaries	102,370,445	62,741,384
	126,390,452	62,797,859

The amounts due from intermediate holding company, related companies and subsidiaries are unsecured, interest-free and repayable upon demand.

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2019

12. Intercompany loans

Intercompany loans provided	2019 US\$	2018 US\$
Current Loans to related companies Loan to subsidiary	3,000,000 3,000,000	84,384,395 3,000,000 87,384,395
Non-current Loans to related companies	-	797,297,297 797,297,297
Total intercompany loans provided	3,000,000	884,681,692
Intercompany loan received		
Current Loan from related company	-	184,468,287
Total intercompany loan received	-	184,468,287

Intercompany loans provided

In 2018, the Company provided a loan to a subsidiary, PT Mastercard Indonesia of US\$3,000,000, subject to fixed interest rate of 3.32% per annum, unsecured and to be paid on annual basis respectively. The loan was extended in 2019 and is due to be repaid on 30 November 2020.

As at 31 December 2018, the Company provided loans to related companies:

- (i) Mastercard Europay UK Ltd
 - US\$84,384,395, subject to fixed interest rate of 5.58% per annum, unsecured and to be paid on annual basis. The loan amount was fully repaid on 18 November 2019 through a dividend distribution arising from a loan restructuring.
- (ii) Mastercard Holdings LP
 - US\$353,124,000, subject to fixed interest rate of 5.32% per annum, unsecured and to be paid on annual basis. The loan amount was fully repaid on 18 November 2019 through a dividend distribution arising from a loan restructuring.

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2019

12. Intercompany loans (continued)

(ii) Mastercard Holdings LP (continued)

- US\$89,114,900, subject to fixed interest rate of 3.50% per annum, unsecured and to be paid on annual basis. The loan amount was fully repaid on 18 November 2019 through a dividend distribution arising from a loan restructuring.
- US\$200,780,700, subject to fixed interest rate of 4.79% per annum, unsecured and to be paid on annual basis. The loan amount was fully repaid on 18 November 2019 through a dividend distribution arising from a loan restructuring.
- US\$76,464,000, subject to fixed interest rate of 3.18% per annum, unsecured and to be paid on annual basis. The loan amount was fully repaid on 18 November 2019 through a dividend distribution arising from a loan restructuring.
- US\$9,146,928, subject to fixed interest rate of 2.63% per annum, unsecured and to be paid on annual basis. The loan amount was fully repaid on 18 November 2019 through a dividend distribution arising from a loan restructuring.

(iii) Mastercard Canada Holdings ULC

- US\$51,500,077, subject to fixed interest rate of 5.44% per annum, unsecured and to be paid on annual basis. The loan amount was fully repaid on 31 May 2019.
- US\$17,166,692, subject to fixed interest rate of 5.92% per annum, unsecured and to be paid on annual basis. The loan amount was fully repaid on 31 May 2019.

Intercompany loans received

In 2018, the Company received a loan from a related company, Mastercard Financing UK LP of US\$184,468,287, subject to fixed interest rate of 1.33% per annum, unsecured and to be paid on annual basis. The loan was fully repaid on 24 January 2019.

The fair values of non-current intercompany loans are computed based on cash flows discounted at market borrowing rates. The fair values of the intercompany loans were not materially different from their carrying amounts at year end.

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2019

13. Other receivables

	2019 US\$	2018 US\$
Current	034	ОЗФ
Rental and other deposits	1,528,137	1,683,746
Prepayments	5,933,993	4,194,710
Prepaid customer and merchant incentives	284,197,300	230,666,678
Interest receivables	1,870,894	6,385,033
Input tax receivables	5,746,966	6,703,314
Other	16,741,427	14,897,348
	316,018,717	264,530,829
Non-current		
Prepaid customer incentives	988,035,062	868,065,610
Foreign Tax Receivable	221,579,872	76,255,540
Other	1,929,515	1,910,269
	1,211,544,449	946,231,419

The carrying amount of other receivables approximates their fair value.

14. Other investments, at FVPL

	2019 US\$	2018 US\$	
Beginning of financial year Purchases in the year Changes in fair values	- 56,390,000 (30,264,221)		- - -
End of financial year	26,125,779		-
Other investments, at FVPL are analysed as follows:			
- Listed equity securities	26,125,779		-
	26,125,779		_

Other investments, at FVPL comprise:

• Equity securities which are not held for trading, and which the Company has measured at its fair value with movements in their fair values recognised in profit or loss in the period in which the changes arise.

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2019

15. Investments in subsidiaries

	2019 US\$	2018 US\$
Equity investments at cost Beginning of financial year Additions	363,536,068 6,000,000	350,586,056 12,950,012
End of financial year	369,536,068	363,536,068
Accumulated impairment loss Beginning and end of financial year	(98,640,001)	(98,640,001)
Net book value	270,896,067	264,896,067

Details of the subsidiaries are as follows:

<u>Subsidiaries</u>	Principal activities	Country of incorporation and business	Equity holding		
			2019 %	2018 %	
Mastercard International Korea Ltd	Providing services to its related companies	Korea	100	100	
Mastercard Japan KK	Providing services to its related companies	Japan	100	100	
Mastercard New Zealand Limited	Providing services to its related companies	New Zealand	100	100	
Mastercard Asia/Pacific (Hong Kong) Limited	Providing services to its related companies	Hong Kong	100	100	
Mastercard West Africa Limited	Providing services to its related companies	Nigeria	99.9	99.9	
PT Mastercard Indonesia	Providing card based payment products and services to customers	Indonesia	99	99	
Mastercard Southern Africa Proprietary Limited	Providing services to its related companies	South Africa	100	100	
Mastercard East Africa Limited	Providing services to its related companies	Kenya	99.9	99.9	
Mastercard Middle East Africa FZ- LLC	Providing services to its related companies	Dubai, UAE	100	100	
Mastercard Egypt LLC	Providing services to its related companies	Egypt	99.9	99.9	
Mastercard Gulf LLC	Providing services to its related companies	Qatar	100	100	
Mastercard India Services Private Limited	Providing services to its related companies	India	99	99	
Mobile Payment Solutions Pte Ltd	Providing mobile payment solutions to financial institutions and mobile network operators	Singapore	100	100	
Mastercard Technology Private Limited	Providing software solutions for electronic payment and credit card processing	India	99.5	99.5	

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2019

15. Investments in subsidiaries (continued)

Details of the subsidiaries are as follows: (continued)

<u>Subsidiaries</u>	Principal activities	Country of incorporation and business	<u>Equity I</u> 2019 %	nolding 2018 %
Mastercard Asia/ Pacific Pte Limited Jordan	/ Providing services to its related companies	Jordan	100	100
APT Technology Consulting (Shanghai) Co Ltd	Providing business analysis services	China	100	100
Mastercard Services Sub-Saharan Africa Limited	Providing services to its related companies	Nigeria	99	99
Mastercard (Thailand) Limited	Providing services to its related companies	Thailand	99.9	99.9
Mastercard Shanghai Business Consulting Ltd*	Providing services to its related companies	China	99	99

^{*}The Company holds 100% (2018: 100%) of voting rights in Mastercard Shanghai Business Consulting Ltd.

16. Investments in associate

	2019 US\$	2018 US\$
Equity investments at cost		
Beginning of financial year	-	-
Additions	3,632,552	-
End of financial year	3,632,552	-

Details of the associate is as follows:

Associate	Principal activities	ountry of incorporation and business	Equity holding	
			2019 %	2018 %
MC Netsunion Information Tech JV	Technology consulting, technology development, technology service, software development, data processing, organizing computer technology training, sale of computer software.	China	50	-

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2019

17. Other investments, at FVOCI

	2019 US\$	2018 US\$
Beginning of financial year Purchases in the year Changes in fair values	40,000,000 1,883,829 -	98,235,350 62,704,499
Matured/sold in the year End of financial year	41,883,829	(120,939,849) 40,000,000
Other investments, at FVOCI are analysed as follows: - Unlisted equity securities	41,883,829	40,000,000
	41,883,829	40,000,000

Other investments, at FVOCI comprise:

• Equity securities which are not held for trading, and which the Company has elected at initial recognition to recognise the changes in fair value in other comprehensive income; and

These are strategic investments and the Company considers this classification to be more relevant.

18. Property, plant and equipment

	Leasehold improvements US\$	Motor <u>vehicles</u> US\$	Furniture and fixtures US\$	Office equipment US\$	Software US\$	Building US\$	<u>Total</u> US\$
2019							
Cost							
Beginning of financial							
year	7,583,747	806,992	1,892,283	6,542,488	11,150,113	-	27,975,623
Additions	2,254,333	547,439	114,513	1,005,730	8,625,628	237,463	12,785,106
Disposals	(296,505)	(135,680)	(105,288)	(592,566)	-	-	(1,130,039)
Write offs	-	-	-	-	-	-	-
Currency translation							
differences	82,554	(33,297)	26,472	106,823	-	-	182,552
End of financial year	9,624,129	1,185,454	1,927,980	7,062,475	19,775,741	237,463	39,813,242

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2019

18. Property, plant and equipment (continued)

	Leasehold improvements US\$	Motor vehicles US\$	Furniture and fixtures US\$	Office equipment US\$	Software US\$	Building US\$	<u>Total</u> US\$
2019 Accumulated depreciation Beginning of financial							
year	2,802,494	488,386	914,065	3,085,675	2,757,284	-	10,047,904
Disposals	(296,505)	(135,680)	(105,288)	(592,566)	-	-	(1,130,039)
Depreciation charge	2,109,887	178,536	316,085	1,307,111	3,019,377	1,319	6,932,315
Currency translation	0.004	40.500	07.040	05 574	(004 000)		(447.004)
differences	2,891 4,618,767	48,530	27,942	65,571	(261,938)	4 240	(117,004)
End of financial year	4,618,767	579,772	1,152,804	3,865,791	5,514,723	1,319	15,733,176
Net book value End of financial year							
Life of illiancial year	5,005,362	605,682	775,176	3,196,684	14,261,018	236,144	24,080,066
	5,000,000	000,000	,	0,100,001	11,201,010		,,
2018 Cost							
Beginning of financial							
year A daliti	7,179,382	780,578	1,784,853	4,933,682	4,991,312	-	19,669,807
Additions	678,413	229,183	108,979	2,088,028	7,799,712	-	10,904,315
Disposals Write offs	(348) (241,620)	(112,395)	(659)	(76,090) (275,509)	(1,640,911)	-	(189,492) (2,158,040)
Currency translation	(241,020)	-	-	(273,309)	(1,040,911)	_	(2,130,040)
differences	(32,080)	(90,374)	(890)	(127,623)	-	_	(250,967)
End of financial year	7,583,747	806,992	1,892,283	6,542,488	11,150,113	-	27,975,623
Accumulated depreciation		,	.,,	-,-,-,	.,,,		
Beginning of financial							
year	1,414,107	413,990	561,188	1,893,602	921,055	-	5,203,942
Disposals	(348)	(101,155)	(659)	(75,739)	-	-	(177,901)
Depreciation charge	1,421,748	156,619	355,663	1,212,006	1,894,870	-	5,040,906
Currency translation	(00.040)	40.000	(0.407)	FF 000	(50.044)		(40.040)
differences	(33,013)	18,932	(2,127)	55,806	(58,641)	-	(19,043)
End of financial year	2,802,494	488,386	914,065	3,085,675	2,757,284	-	10,047,904
Net book value End of financial year							
	4,781,253	318,606	978,218	3,456,813	8,392,829	-	17,927,719

19. Deferred income taxes

Deferred income tax assets and deferred income tax liabilities are offset when there is a legally enforceable right to offset current income tax assets against current income tax liabilities and when the deferred income taxes relate to the same taxation authority. The amounts, determined after appropriate offsetting, are shown on the balance sheet as follows:

	2019	2018
	US\$	US\$
Deferred income tax assets	615,970	514,224
Deferred income tax liabilities	(74,452)	(71,389)
Net deferred income tax assets	541,518	442,835

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2019

19. Deferred income taxes (continued)

The movement in the deferred income tax assets and deferred income liabilities, prior to offsetting of balances, during the financial year is as follows:

Deferred Income tax assets

	Provisions US\$	Other US\$	<u>Total</u> US\$
2019			
Beginning of financial year	236,452	277,772	514,224
Credited to income statement (Note 8a)	47,030	47,342	94,372
Other	-	7,374	7,374
End of financial year	283,482	332,488	615,970
2018			
Beginning of financial year Credited/(Charged) to income statement (Note	175,157	135,545	310,702
8a)	61,295	(99,572)	(38,277)
Other	-	241,799	241,799
End of financial year	236,452	277,772	514,224

Deferred income tax liabilities

	Accelerated tax depreciation US\$	Others US\$	<u>Total</u> US\$
2019 Beginning of financial year Charged to income statement (Note 8a) End of financial year	(71,389)	-	(71,389)
	(3,063)	-	(3,063)
	(74,452)	-	(74,452)
2018 Beginning of financial year Charged to income statement (Note 8a) End of financial year	(67,459)	-	(67,459)
	(3,930)	-	(3,930)
	(71,389)	-	(71,389)

At 31 December 2019 and 2018, no deferred tax liability has been recognised for taxes that would be payable on the interest income of the Company's intercompany loans and the investment activities related to other investments. The Company has no intention of remitting the investment gains and interest income of these intercompany loans to Singapore.

Such temporary differences for which no deferred tax liability has been recognised amount to approximately US\$49,054,444 (2018: US\$64,358,929). The deferred tax liability is estimated to be approximately US\$8,339,255 (2018: US\$10,941,018).

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2019

20. Right-of-use assets

	Property <u>leases</u> US\$
Cost	
Balance on adoption of FRS 116 at 1 January 2019 (Note 2.1)	41,661,684
Additions	718,627
Currency translation differences	25,676
At 31 December 2019	42,405,987
Accumulated depreciation Balance on adoption of FRS 116 at 1 January 2019 Depreciation charge Currency translation differences At 31 December 2019	5,285,254 7,494 5,292,748
Carrying amounts At 1 January 2019	41,661,684
· · · · · · · · · · · · · · · · · · ·	, ,
At 31 December 2019	37,113,239

Details of such leased assets are disclosed in Note 24.

21. Due to intermediate holding company, related companies and subsidiaries

	2019 US\$	2018 US\$
Due to intermediate holding company	85,475,985	138,185,325
Due to related companies and subsidiaries	57,604,033	135,588,283
·	143,080,018	273,773,608

The balances due to the intermediate holding company, related companies and subsidiaries are unsecured, interest-free and repayable upon demand.

22. Trade payables

	2019 US\$	2018 US\$
<u>Current</u> Customer and merchant incentive payables	1,147,841,490	984,577,923
Non-current Customer incentive payables	375,658,921	272,602,097

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2019

23. Other payables

	2019	2018
	US\$	US\$
<u>Current</u>		
Accrual for advertising	20,242,450	21,601,422
Customer contributions for card activities	87,921,500	94,532,455
Accrual for other operating expenses	181,998,061	144,061,511
	290,162,011	260,195,388

24. Leases

Nature of the Company's leasing activities

Property

The Company leases office space. Information about the leases for which the Company is a lessee is presented below.

Lease liabilities

		Total US\$
Paym Intere Curre	nce on adoption of FRS 116 at 1 January 2019 nents made est charge ency translation differences December 2019	41,661,684 (4,942,932) 860,629 48,559 37,627,940
Curre Non-	ent current	3,967,962 33,659,978 37,627,940
(a)	Amount recognised in profit or loss	
		2019 US\$
	Interest expense on lease liabilities Lease expense on low value assets not capitalized	860,629 863,046
(b)	Total cash outflow for all leases in 2019 was US\$4,942,9	32.

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2019

24. Leases (continued)

(c) Future cash outflow which are not capitalised in lease liabilities

Extension options

The leases for certain property contain extension periods, for which the related lease payments had not been included in lease liabilities as the Company is not reasonably certain to exercise these extension option. The Company negotiates extension options to optimise operational flexibility in terms of managing the assets used in the Company's operations. The majority of the extension options are exercisable by the Company and not by the lessor.

25. Share capital

		Issued redeemable	
	Issued ordinary <u>shares</u> US\$	non-convertible preference shares US\$	Total share <u>capital</u> US\$
2019			
Beginning and end of financial year	17,468,523	11,383,893	28,852,416
2018 Beginning and end of financial year	17,468,523	11,383,893	28,852,416

The Company's share capital comprises 19,919,077 (2018: 19,919,077) ordinary shares and 19,741,795 (2018: 19,741,795) redeemable non-convertible preference shares.

All issued ordinary shares are fully paid. There is no par value for these ordinary shares.

The holders of ordinary shares are entitled to receive dividends as declared from time to time and are entitled to one vote per share at meetings of the Company. All ordinary shares rank equally regard to the Company's residual assets.

The holders of the redeemable non-convertible preference shares shall not be entitled to any dividend. In the event of a reduction of capital or the winding up of the Company, the holders of the redeemable non-convertible preference shares shall be entitled to a preferential return of the capital paid up on the redeemable non-convertible preference shares, such preferential return to be paid in priority to the ordinary shares, and thereafter shall not participate with the holders of the ordinary shares in any return of capital or surplus assets. The Company may at any time by resolution of the Directors and upon 24 hours' written notice to the holders of the redeemable non-convertible preference shares redeem all or any of the redeemable non-convertible preference shares at par value.

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2019

26. Commitments

(i) Operating lease commitments – where the Company is a lessee

The Company leases office space under non-cancellable operating lease agreements. The leases have varying terms, escalation clauses and renewal rights.

The future minimum lease payables under non-cancellable operating leases contracted for at the balance sheet date but not recognised as liabilities, are as follows:

	2018 US\$
Not later than one year Between one and five years Later than five years	5,152,460 21,449,582 19,490,539 46,092,581

As disclosed in Note 2.1, the Company has adopted FRS 116 on 1 January 2019. These lease payments have been recognised as right-of-use assets and lease liabilities on the balance sheet as at 31 December 2019, except for low value leases.

(ii) Undrawn commitment

On 16 December 2019, the Company entered into a contract to borrow US\$ 500,000,000 from intermediate holding company, Mastercard International Incorporated, subject to Effective Federal Funds Rate as of first business day of such quarter +0.88% on a quarterly basis, unsecured and to be paid on annual basis.

27. Financial risk management

The Company's activities expose it to a variety of financial risks, including foreign exchange risk, interest rate risk, credit risk and liquidity risk. The Company's overall risk management strategy seeks to minimise adverse effects from the unpredictability of financial markets on the Company's financial performance.

(a) Currency risk

The Company's business during the financial year is exposed to currency risk arising from various currency exposures primarily with respect to the Indian rupees and Japanese yen. This risk is managed by the intermediate holding company.

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2019

27. Financial risk management (continued)

(a) Currency risk (continued)

The intermediate holding company enters into foreign currency derivative contracts to offset possible changes in value of assets and liabilities due to foreign exchange fluctuations. The objective of these activities is to reduce the exposure to transaction gains and losses resulting from fluctuations of foreign currencies against functional and reporting currencies.

The Company is also subject to foreign exchange risk as part of its daily settlement activities. To manage this risk, the intermediate holding company enters into foreign exchange contracts based upon anticipated receipts and disbursements for respective currency position. The risk is typically limited to a few days between the timing of when a payment transaction takes place and the subsequent settlement with our customers.

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2019

27. Financial risk management (continued)

(a) Currency risk (continued)

The Company's currency exposure is as follows:

	<u>USD</u>	<u>SGD</u>	<u>THB</u>	AUD	<u>JPY</u>	<u>MYR</u>	<u>NZD</u>	<u>INR</u>	KRW	Other	<u>Total</u>
	US\$	US\$	US\$	US\$	US\$	US\$	US\$	US\$	US\$	US\$	US\$
2019											
Financial assets Cash and cash equivalents Other investments Trade receivables Other receivables* Intercompany loans Due from intermediate holding company and related companies	800,230,321 66,125,779 338,679,291 10,072,937 3,000,000 126,390,452	43,099,461 1,883,829 36,454,658 2,704,068	5,316,963 - - 534,599 -	201,472,532 - 14,795,713 3,433,750 -	265,895 501,431 -	29,125,643 - 14,451 - -	24,697,052 - 3,226,865 - -	- - - 142,121,197 -	77,137,109 -	17,313,296 - 7,412,516 17,511 -	1,121,255,268 68,009,608 400,849,389 236,522,602 3,000,000 126,390,452
	1,344,498,780	84,142,016	5,851,562	219,701,995	767,326	29,140,094	27,923,917	142,121,197	77,137,109	24,743,323	1,956,027,319
Financial liabilities Due to intermediate holding company, subsidiaries and related companies Trade payables Other payables	(143,080,018) (1,040,035,930) (227,357,280)	- (4,284,027) (35,595,628)	(628,332) (2,921,434)	- (296,100,601) (11,013,000)	- (104,085,857) (1,778,937)	(18,372,338) (1,141,210)	(35,054,406) (3,003,553)	- - (322,210)	(21,962,610)	- (2,976,310) (7,028,759)	(143,080,018) (1,523,500,411) (290,162,011)
Lease liabilities	(22.,00.,200)	(37,459,702)	(108,993)	(,0.0,000)	(1,110,001)	(41,718)	(0,000,000)	(022,2:0)	_	(17,527)	(37,627,940)
Eddo habilitios	(1,410,473,228)	(77,339,357)	(3,658,759)	(307,113,601)	(105,864,794)	(19,555,266)	(38,057,959)	(322,210)	(21,962,610)	(10,022,596)	
Net currency position	(65,974,448)	6,802,659	2,192,803	(87,411,606)	(105,097,468)	9,584,828	(10,134,042)	141,798,987	55,174,499	14,720,727	(38,343,061)

^{*} Excluding prepayments

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2019

27. Financial risk management (continued)

(a) Currency risk (continued)

The Company's currency exposure is as follows: (continued)

	USD	SGD	<u>THB</u>	AUD	<u>JPY</u>	<u>MYR</u>	NZD	<u>INR</u>	KRW	Other	<u>Total</u>
	US\$	US\$	US\$	US\$	US\$	US\$	US\$	US\$	US\$	US\$	US\$
2018 Financial assets Cash and cash											
equivalents Other investments	524,737,033 40,000,000	17,307,883	9,125,571	157,104,806	-	7,492,546	24,166,941	-	29,578	7,652,424	747,616,782 40,000,000
Trade receivables Other receivables*	263,770,393 11,838,153	34,187,689 3,546,199		28,648,317	444,723 501,431	305,276	785,978 -	72,004,459	-	7,082,745 13,071	334,919,845 88,208,589
Intercompany loans Due from intermediate holding company and related	884,681,692	-	-	-	-	-	-	-	-	-	884,681,692
companies	62,797,859	-	-	-	-	-	-	-	-	-	62,797,859
	1,787,825,130	55,041,771	9,125,571	185,753,123	946,154	7,797,822	24,952,919	72,004,459	29,578	14,748,240	2,158,224,767
Financial liabilities Due to intermediate holding company, subsidiaries and											
related companies	(273,773,608)	-	-	-	-	-	-	-	-	-	(273,773,608)
Trade payables	(891,493,026)	(22.222.225)	(1,199,385)	(217,608,404)	(85,917,000)	(15,857,658)	(16,995,031)	-	(320,074)	(27,789,442)	(1,257,180,020)
Other payables Intercompany loan	(207,416,938) (184,468,287)	(32,620,235)	(1,341,195)	(7,759,500)	(1,432,443)	(549,643)	-	-	(44,360)	(9,031,074)	(260,195,388) (184,468,287)
	(1,557,151,859)	(32,620,235)	(2,540,580)	(225,367,904)	(87,349,443)	(16,407,301)	(16,995,031)	-	(364,434)	(36,820,516)	(1,975,617,303)
Net currency	220 672 274	22 424 526	6.584.991	(39.614.781)	(00, 402, 200)	(0.000.470)	7.057.000	72.004.459	(224.056)	(22.072.276)	182.607.464
position	230,673,271	22,421,536	6,584,991	(39,014,781)	(86,403,289)	(8,609,479)	7,957,888	72,004,459	(334,856)	(22,072,276)	102,007,464

^{*} Excluding prepayments

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2019

27. Financial risk management (continued)

(a) Foreign exchange risk (continued)

At 31 December 2019, if the INR or JPY had changed by 5% (2018: 10%) against the US\$ with all other variables including tax rate being held constant, the effects arising from the net financial liability/asset positions will be as follows:

	✓ Increase/(decrease) →		
	2019	2018	
	US\$	US\$	
	Profit	Profit	
	<u>after tax</u>	<u>after tax</u>	
INR against US\$			
- strengthened	7,089,949	5,472,339	
- weakened	(7,089,949)	(5,472,339)	
JPY against US\$ - strengthened	(5,254,873)	(8,690,472)	
- weakened	5,254,873	8,690,472	

(b) Interest rate risk

Interest rate risk is the risk to earning and value of financial instruments caused by fluctuation in interest rates. Interest rate risk arises primarily from the differences in the maturities and re-pricing dates of financial assets and financial liabilities.

The Company's income and operating cash flows are substantially independent of changes in market interest rates. Other than cash and cash equivalents and intercompany loans, the Company has no significant interest-bearing assets. The intercompany loans are subject to fixed interest rate. Refer to Note 12 for maturity profile of intercompany loans. The impact of interest rate movement on the other investments is not material. Other than intercompany loans, the Company has no significant interest-bearing liabilities.

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2019

27. Financial risk management (continued)

(c) Credit risk

Credit risk refers to the risk that the counterparty will default on its contractual obligations resulting in a financial loss to the Company.

The Company relies on the credit risk policies and procedures of Mastercard Group as a whole. Mastercard's rules guarantee the settlement of many of the transactions between its customers ("settlement risk"). Settlement exposure is the settlement risk to customers under Mastercard's rules due to the difference in timing between the payment transaction date and subsequent settlement. While the term and amount of the guarantee are unlimited, the duration of settlement exposure is short term and typically limited to a few days.

Gross settlement exposure is estimated using the average daily payment volume during the three months ended 31 December 2019 multiplied by the estimated number of days of exposure. The Company has global risk management policies and procedures, which include risk standards, to provide a framework for managing the Company's settlement risk and exposure. In the event of a failed customer, Mastercard Incorporated may pursue one or more remedies available under our rules to recover potential losses. Historically, the Company has experienced a low level of losses from customer failures.

As part of its policies, Mastercard Incorporated requires certain customers that are not in compliance with the Company's risk standards to post collateral, typically in the form of cash, letters of credit, or guarantees. This requirement is based on a review of the individual risk circumstances for each customer. Mastercard Incorporated monitors its credit risk portfolio on a regular basis and the adequacy of collateral on hand. Additionally, from time to time, the Company reviews its risk management methodology and standards. As such, the amounts of estimated settlement exposure are revised as necessary.

The maximum exposure to credit risk for each class of financial assets is the carrying amount of that class of financial instruments presented on the balance sheet.

The expected credit losses on the Company's financial assets are assessed to be immaterial.

(d) Liquidity risk

The Company has access to funding from its ultimate holding company and related companies in order to manage its liquidity.

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2019

27. Financial risk management (continued)

(d) Liquidity risk (continued)

The table below analyses the Company's financial liabilities into relevant maturity groupings based on the remaining period from the balance sheet date to the contractual maturity date. The contractual undiscounted cash flows were not materially different from their carrying amount as the impact of discounting is not significant.

	Less than	More than	
	<u>1 year</u>	<u>1 year</u>	<u>Total</u>
	US\$	US\$	US\$
At 31 December 2019			
Due to intermediate holding company	85,475,985	-	85,475,985
Due to related companies and subsidiaries	57,604,033	=	57,604,033
Trade payables	1,147,841,490	375,658,921	1,523,500,411
Other payables	290,162,011	-	290,162,011
Lease liabilities	3,967,962	33,659,978	37,627,940
	1,585,055,481	409,318,899	1,994,370,380
_			_
	Less than	More than	
	1 year	1 year	<u>Total</u>
	US\$	US\$	US\$
At 31 December 2018			
Due to intermediate holding company	138,185,325	-	138,185,325
Due to related companies and subsidiaries	135,588,283	-	135,588,283
Trade payables	984,577,923	272,602,097	1,257,180,020
Other payables	260,195,388	-	260,195,388
Intercompany loan	184,468,287	-	184,468,287
	1,703,015,206	272,602,097	1,975,617,303

(e) Capital risk

The Company's objectives when managing capital are to ensure that the Company is adequately capitalised and to maintain an optimal capital structure by issuing or redeeming additional equity and debt instruments when necessary.

The Company is not subject to any externally imposed capital requirement.

(f) Fair value measurements

The following table presents assets and liabilities measured and carried at fair value and classified by level of the following fair value measurement hierarchy:

- quoted prices (unadjusted) in active markets for identical assets or liabilities (Level 1);
- (ii) inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly (i.e. as prices) or indirectly (i.e. derived from prices) (Level 2); and
- (iii) inputs for the asset or liability that are not based on observable market data (unobservable inputs) (Level 3).

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2019

27. Financial risk management (continued)

(f) Fair value measurements (continued)

The following table presents assets and liabilities measured at fair value and classified by level of fair value measurement hierarchy as follows:

	<u>Level 1</u>	<u>Level 2</u>	<u>Level 3</u>	<u>Total</u>
	US\$	US\$	US\$	US\$
As at 31 December 2019 Other investments, at FVOCI Other investments, at FVPL	-	<u>-</u>	41,883,829	41,883,829
	26,125,779	-	-	26,125,779
As at 31 December 2018 Other investments, at FVOCI	-	-	40,000,000	40,000,000

The Company's policy is to recognise transfers into and transfers out of fair value hierarchy level as at the end of the reporting period.

There were no transfers between Levels 1 and 2 during the year.

The fair value of financial instruments traded in active markets (financial assets, at FVPL) are determined based on quoted current bid prices at the balance sheet date. These instruments are included in Level 1.

The fair value of financial instruments that are not traded in an active market is determined by using valuation techniques. Where a valuation technique for these instruments is based on significant unobservable inputs, such instruments are classified as Level 3.

The fair values of current financial assets and liabilities carried at amortised cost approximate their carrying amounts.

The following table presents changes in Level 3 instruments:

	Financial assets, at FVOCI US\$
2019	
Beginning of financial year	40,000,000
Purchases	1,883,829
End of financial year	41,883,829
2018 Beginning of financial year Purchases End of financial year	40,000,000 40,000,000

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2019

27. Financial risk management (continued)

(f) Fair value measurements (continued)

The following table shows the valuation techniques and inputs used Level 3 fair value measurements.

Relationship of

Description Unlisted equity securities	Fair value at 31 December 2019 (US\$) 40,000,000 (2018: 40,000,000)	Valuation technique Discounted cash flows method was used to consider the present value of the expected future economic benefits from the ownership of these investees	Significant unobservable inputs (a) Budgeted revenue growth rates, taking into account management's experience and knowledge of market conditions of the industry at 8% (2018: 8%) per annum	significant unobservable inputs to fair value measurement Increase / decrease in budgeted revenue growth rates would result in an increase / decrease in the estimated fair value
Unlisted equity securities	1,883,829 (2018: -)	Discounted cash flows method was used to consider the present value of the expected future economic benefits from the ownership of these investees	Budgeted revenue growth rates, taking into account management's experience and knowledge of market conditions of the industry at 3% per annum	Increase / decrease in budgeted revenue growth rates would result in an increase / decrease in the estimated fair value

⁽a) There were no significant inter-relationships between unobservable inputs.

There were no transfers between Levels 2 and 3 during the year.

(g) Financial instruments by category

The aggregate carrying amounts of different categories of financial instruments are as follows:

	2019 US\$	2018 US\$
Financial assets, at amortised cost Financial assets, at FVPL	1,888,017,711 26,125,779	2,118,224,766
Financial assets, at FVOCI Financial liabilities, at amortised cost	41,883,829 1,994,370,380	40,000,000 1,975,617,303

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2019

28. Immediate, intermediate and ultimate holding companies

The Company's immediate holding company is Mastercard Singapore Holding Pte Ltd, incorporated in Singapore. The intermediate holding company is Mastercard International Incorporated, incorporated in the United States of America. The ultimate holding company is Mastercard Incorporated, which is also incorporated in the United States of America.

29. Dividends

2019 2018 US\$ US\$

Ordinary dividends paid or proposed

Interim dividends

Tax exempt 1-tier dividend paid in

respect of the current financial year of

US\$41.59 (2018: US\$44.93) per US\$1 of share **1,200,000,000** 1,296,446,500

Restructuring dividends

Tax exempt 1-tier dividend paid in respect of the current financial year of

US\$27.76 (2018: US\$44.93) per US\$1 of share

800,801,372 - **2,000,801,372** 1,296,446,500

On 31 May 2019, the Company restructured its outstanding loan to Mastercard Holdings LP as a non-cash dividend for an amount of US\$72,170,844.

On 18 November 2019, the Company restructured its outstanding loan to Mastercard Holdings LP as a non-cash dividend for an amount of US\$728,130,528.

On 14 February 2020, the Company's Board of Directors declared an interim dividend of US\$45.18 per share amounting to US\$900,000,000, which was paid on the same date.

These financial statements do not reflect this dividend, which will be accounted for in shareholders' equity as an appropriation of retained profits in the financial year ending 31 December 2020.

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2019

30. Related party transactions

In addition to the information disclosed elsewhere in the financial statements, the following transactions took place between the Company and related parties at terms agreed between the parties:

Key management personnel compensation

The key management personnel compensation includes salary, fees, bonus, commission and other emoluments (including benefits-in-kind) computed based on the cost incurred by the Company.

The key management personnel compensation is analysed as follows:

	2019	2018
	US\$	US\$
Directors of the Company		
Salaries and other short-term employee benefits	5,773,102	5,449,837
Employer's contribution to defined contribution		
plans including Central Provident Fund	89,950	86,501
Share-based compensation expense	4,629,815	184,193
	10,492,867	5,720,531

31. New or revised accounting Standards and Interpretations

The Company has not early adopted any mandatory standards, amendments and interpretations to existing standards that have been published but are only effective for the Company's accounting periods beginning on or after 1 January 2020. However, management anticipates that the adoption of these standards, amendments, and interpretations will not have a material impact on the financial statements of the Company in the current or future reporting periods and on foreseeable future transactions.

32. Subsequent events

The outbreak of coronavirus (COVID-19) has resulted in authorities implementing numerous measures to try to contain the virus, such as travel bans and restrictions both within Singapore and around the world. These measures have not only negatively impacted consumer spending and business spending habits, they have adversely impacted and may further impact the Company's workforce and operations and the operations of the Company's customers. These measures may remain in place for a significant period of time and they are likely to continue to adversely affect the Company's business, results of operation and financial condition. The full extent of impact on the Company's business, operations or the global economy is not yet known. However, the effects could have a material impact on the Company's operations, and the Company will continue to monitor the coronavirus situation closely.

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2019

33. Authorisation of financial statements

These financial statements were authorised for issue in accordance with a resolution of the Board of Directors of Mastercard Asia/Pacific Pte Ltd on 26 August 2020.